



PLANNING AT WAR?

*KEY CHALLENGES TO ACHIEVE AN OPTIMAL
INVENTORY HEALTH IN CONFLICT AREAS OF ICRC*



ICRC

THE MANDATE & ACTIVITIES

The ICRC is an independent, neutral organization ensuring humanitarian protection and assistance for victims of armed conflict and other situations of violence. It takes action in response to emergencies and at the same time promotes respect for international humanitarian law and its implementation in national law.

Movement & Emblems:

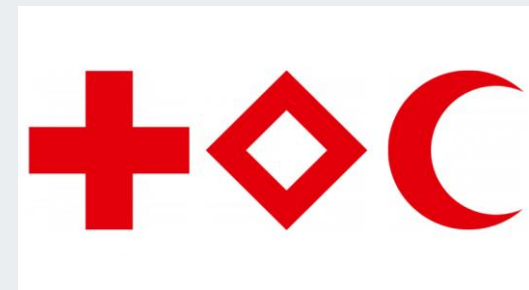
International Red Cross and Red Crescent Movement, the world's largest independent humanitarian network.



ICRC



Intern. Federation (IFRC)



National Society



ICRC

ROLE OF THE ICRC LOGISTICS DIVISION

- End-to-end Supply Chain Management of wide variety of assistance and program support items (catalogue > 15'000 references):
 - Standards Definition,
 - sourcing + Purchasing,
 - Inventory Management,
 - Materials Resources Planning,
 - Warehousing,
 - Transport + Import & Export.
- Provide and maintain safe transport means for passengers and cargo (air, sea and road)
- In House expertise and certifications
 - IATA Agent (Gva & Nai)
 - Dangerous goods regulations
 - Swiss Medic Certification



HYBRID SUPPLY CHAIN ORGANIZATION: THREE LEVELS TO SUPPORT ICRC OPERATIONS CHALLENGES

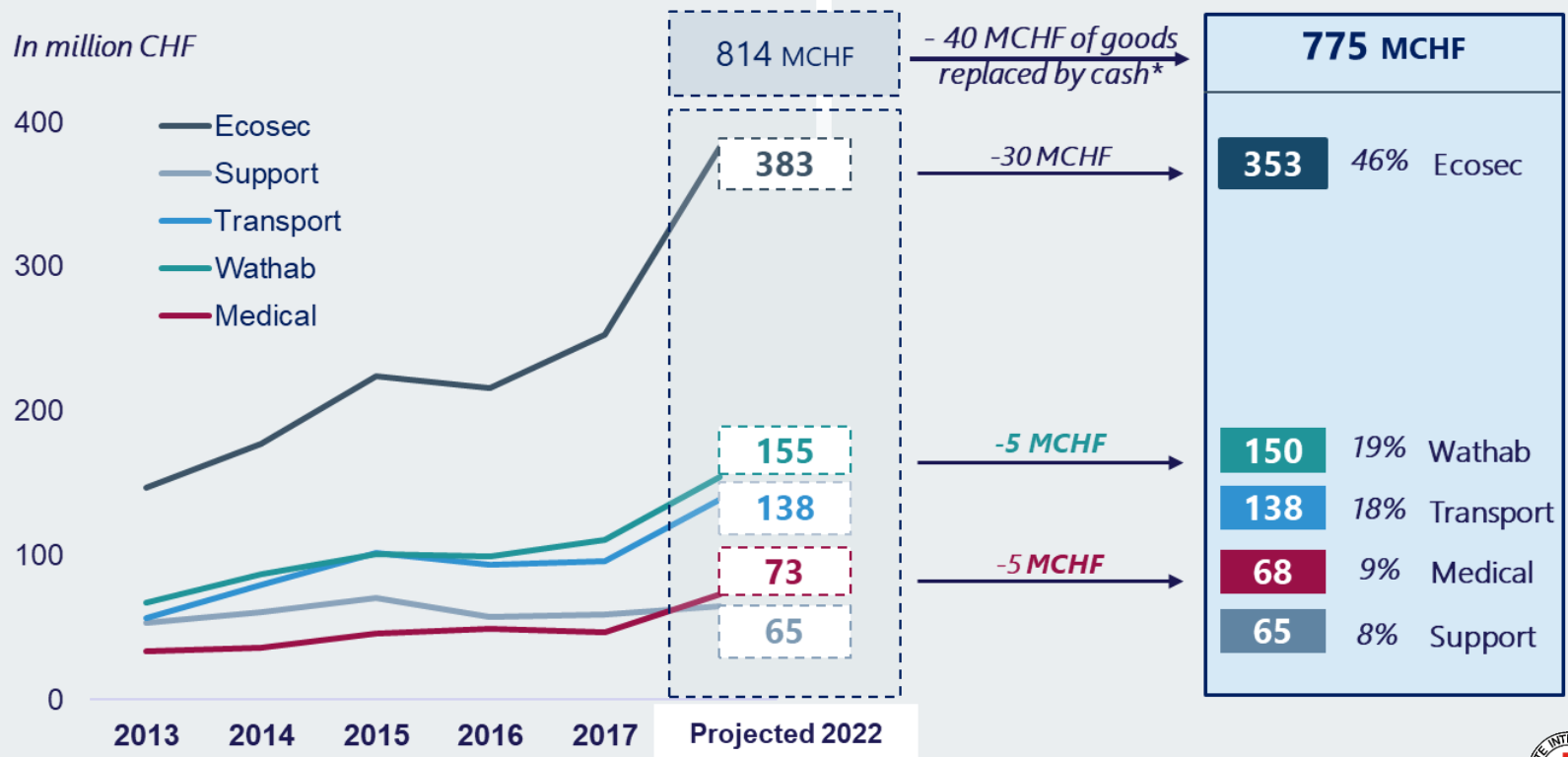


PROJECTING LOG PORTFOLIO IN 2022

* linear projection based on historical trends and new Institutional Strategy, validated with Assistance & Finance (Summer 2018)

Logistics "portfolio" 2013 - 2017
Main item groups

2022 TARGET: 2,5 Bn CHF BUDGET
2017 + 38% - cash 150MCHF target impact



ICRC

CHALLENGES VS SOLUTIONS: RIGHT ANALYSIS AND DISCUSSIONS



SO, WHAT CAN WE ACTUALLY FORECAST & PLAN

Training & Best Practices Sharing

1st & 2nd line of Defense

Contingency & Buffer Stocks

Stocks Mutualisation

Supply patterns Mapping

Regular Settings Review

Needs versus market reality

Early Constraints Identification

Dissemination

- Regular Health Centre Support: Steady demand, regular replenishment of local stocks from Regional & Central Stocks
- Seasonal, “local diseases”: variable impact but always around same dates and locations – Local Stocks Policy
- Global Items: Down to Top Consolidated Forecasts increase the Forecast Accuracy
- Recurrent Problems in new Locations: Customs Issues, Transport Delays, etc.
- “Full Package” to beneficiary: Once a need is identified – Health, Water & Sanitation, Food Security, etc. the others will follow
- Classic Scenarios: eg. Urban War comes with destruction of water & sanitation facilities – driving to Cholera Outbreaks
- Disaster Relief cannot be foreseen locally, but there is a global historic trend: Planned & Stock Centrally

